UML: MODELS, VIEWS, AND DIAGRAMS

Purpose and Target Group of a Model

In real life we often observe that the results of cumbersome, tedious, and expensive modeling simply disappear in a stack of paper on someone's desk. We might ask why this is so. Two factors greatly influence the result of modeling: for whom do we create the model and for what purpose is it supposed to be used. If we don't discuss and define these aspects sufficiently, we run the risk of creating models that don't contain what is important to the user. In other words, if details are not emphasized and omitted appropriately, the model is rendered worthless.

To define the purpose and target group the following questions should be answered:

- **How much business expertise can we expect?** Can we assume basic knowledge of the subject, or do we have to explain the fundamentals of the model's events and processes?

- **What amount of detail does the target group need?** What level of complexity does the model permit? If processes and systems are subject to constant changes, a highly detailed model might be unrealistic. This is because, most of the time, it is not possible to maintain those models in a satisfactory manner. A less detailed model requires less effort to develop and update, but it is also less precise.

- **How much time does the target group have** to read and interpret the model? Prevent your model from disappearing in a stack of paper on someone's desk by choosing the appropriate level of detail and complexity; otherwise, nobody might have enough time to read it.

- **What language can be used in the model?** Does the target group understand technical business terms? Do they understand IT terminology? Let's clarify with an easy example: If a bottle filled with water is labeled 'water', virtually anyone who can read will understand the bottle's content. However, if the bottle is labeled 'H₂O'—even though this is correct—we
reach a much smaller group of people, for example, the workers of a chemistry lab. Yet, the additional benefit is that it shows the composition of the content: hydrogen and oxygen. In either case, you will have to decide what 'label' is most appropriate for your target group.

- **What level of abstraction should you choose?** The less abstract a model, the more comprehensible, and clear it is for the user. This is because a less abstract model is closer to the user's actual use and language. On the other hand, models with a high level of abstraction are more reusable and they are more easily converted into IT systems. We can also prove more accurately that they are correct. IT specialists probably manage highly abstract models best. Users, on the other hand, might pull their hair out if asked to deal with a model like that.

### Practical Tips

**Compromises** have to be made between the level of abstraction, clarity, and the amount of detail used for a model. It is possible to develop several model components, differing in degree of formality and detail, in order to satisfy different target groups. In this way communication between model builders, customers, users, and developers can be facilitated much more easily. It is important not to 'overdo' it, but to adjust the model to its target groups and their uses.

**Analysis** or **design patterns** are example models that describe common design and modeling methods.

### Process of Analysis

Figure 2.4 shows the process of analysis, which consists of **obtaining**, **representing**, and **verifying** facts:
This is the job of the analyst. The process of analysis produces a specification that comes from the model and other representations. The analyst works with knowledge carriers, such as customers, users, and domain experts:

- Facts are \textit{obtained} by collaboration between analysts and domain experts in which knowledge carriers contribute domain knowledge and analysts contribute methodological knowledge.

- Facts are \textit{represented} in diagrams and documents, which are usually prepared by the analyst.

- Facts are \textit{verified} only by knowledge carriers, since they alone can decide if the presented facts are correct. Verification is absolutely essential. Without it we might have pretty diagrams, but the probability is high that the facts represented are faulty. In simple terms: development of a model without verification is absolutely worthless!

\section*{Practical Tips}

It is impossible to develop and verify a usable model without mastering the technical foundations of a topic. Where do we find these knowledge carriers who know something about the systems that we want to model? We have had good experiences with the following groups of people:

- People who are involved in performing, operating, and controlling business processes
- Users of similar or related IT systems
- Customers, who are often critical and creative knowledge carriers
Several helpful techniques have proven to be useful for the analysis and understanding of business processes:

- Observing employees at work
- Participating in the investigated business processes
- Taking the role of an outsider (e.g. of a customer)
- Carrying out surveys
- Conducting interviews
- Brainstorming with everyone involved
- Discussing with domain experts
- Reviewing existing forms, documentation, specifications, handbooks, and work tools
- Describing the organizational structure and workflow management (organization charts, etc.)

Diagrams as Views

Each particular UML diagram corresponds to one view of a model of a system. Depending on the type of diagram used, different aspects are either emphasized or omitted. All the different views combined result in a good model of a system. Most of the UML diagrams are graphs (as shown in Figure 2.5), implying that they consist of elements that are connected through lines:
To read diagrams, you have to know what types of elements and lines are allowed and what they mean. We'll explain this for the diagrams we use in the following chapters.

Even computer-aided software engineering (CASE) tools treat UML diagrams as views. They use a database in which the information about the model is stored. Each diagram shows—as a view—a part of that information. In this way, the CASE tool helps to preserve the consistency of each view. If, for example, the name of a class is changed in a class diagram, the statechart diagram of that class is automatically updated:

The model database is what fundamentally differentiates a CASE tool from a graphical program (Figure 2.6). Any UML diagram can be generated easily with paper and pencil or a graphical program. In this case, however, the various diagrams are nothing more than drawings. Only the use of a CASE tool with a database, according to UML specifications, permits consistent collection, management, and modification of model information.
UML provides its own database model: the UML meta-model, a component of the UML specifications. All elements found in UML diagrams, as well as the descriptions of these elements, are contained in the UML meta-model. It states, for example, that a class can have attributes and methods. This "data model" of UML as a language, is the foundation of the model databases of all UML CASE tools. Unfortunately, many CASE tools are hungry for resources, expensive, poorly developed, cumbersome, and require extensive training. Despite this, except for very small projects, their use is worthwhile.